APPENDIX 20

SAMPLE SECRETARY'S CERTIFICATE AND FORMATS FOR RESOLUTIONS

Practical Advice Note: There is no universal form of Secretary's certificate. However, most such certificates would be similar in format and contain similar provisions to those indicated below.

Document 1 Sample Secretary's Certificate

Secretary's Certificate
I,, Secretary of [Insert name of organization], a [insert name of state] corporation, do hereby certify that the resolution [select: set forth above, set forth below or attached hereto as Exhibit A] is a true and accurate copy of a resolution adopted by the board of directors of [insert name of organization] [select: at a duly called meeting of the board on [insert date], or in a duly executed action by written consent without a meeting effective [insert date]].
I further certify that said resolution has not been rescinded, amended, or modified and is in full force and effect as of the date hereof.
In witness whereof, I have executed this certificate thisday of [and affixed the organization's seal].
[Signature] [Name], Secretary [Name of Organization]

APPENDIX 20 (CONT'D)

RESOLUTION FORMATS

There is no universal standard for when formal resolutions are required or for the format they should take. Resolutions are typically used in connection with approvals of large expenditures, real estate, brokerage and banking matters, major acquisitions and dispositions of assets, amendments to an organization's governing documents, or other substantial matters, and particularly in connection with any matter for which it is expected that a third party will want evidence of specific board approval.

Resolution Format without "Whereas" clauses

Reso	lution re Banking	Authorit	ty				
	RESOLVED,(the	e "Organ	nization"), tog	ether wi	th	, Directo	or of
	accounts as they				on to open and	a mamtam s	sucii
writt accor to the wire, writt	(A) Authorized mile signature, ir en orders for the unts; (ii) issue write transfer of funds, automated clearien order for the paided that telephon	the nance payment tten, teles now or nghouse, ayment o	me of this On the of money sphonic, electronic, hereafter on of or other elec- of money being	rganizat now or onic, or leposit i tronic m g issued	ion, checks, hereafter in oral instruction n said respect teans of transitions with respect	drafts, or or said respections with resided ive account fer, without to such trans	other etive pect s by any
	(B) Enter into	such ag	greements wit	h banks	with respec	t to any	

RESOLVED, FURTHER, that any and all checks, drafts, notes, or other orders of every kind deposited or to be deposited for the accounts of this Organization with any banking depository of this Organization or for collection or otherwise, requiring endorsement in the name of this Organization, shall be sufficiently endorsed when there appears such name stamped or in written endorsement thereon, without any signature or countersignature affixed.

noncredit banking services (including, without limitation, electronic services) as such individuals in their sole discretion deem advisable or in

the best interests of this Corporation; and

Format which uses "Whereas" clauses
Resolution re Purchase of Property Located at [Insert street address]
WHEREAS,(the Organization) requires additional facilities in which to conduct its operations, and
WHEREAS, the Board of Directors of the Organization has determined it is preferable for the Organization to own rather than rent such additional premises and
WHEREAS, the Board of Directors has reviewed the information provided by management regarding a certain property recommended to be purchased and the Board has determined that such property is suitable for the Organization and that the terms and conditions proposed, including the purchase price, are reasonable and appropriate;
NOW THEREFORE,
BE IT RESOLVED that the Organization purchase the real estate commonly known as [insert name and/or street address] in the city of [insert city], county of [insert county], state of [insert state] for a purchase price not to exceed [insert price] and on the terms of the purchase agreement attached hereto; and
BE IT FURTHER RESOLVED that the Executive Officer and the Finance Officer of this Organization are authorized to sign said purchase agreement or behalf of this organization and any other documents or instruments required in connection with and to effectuate said purchase in accordance with the terms specified in the purchase agreement.
Format which does not use "Whereas" or "Resolved"
Resolution re Election of Directors
The board of directors ofauthorizes and determines:

1. The number of directors constituting this board is set at 10.

ipio	int Governance and Management, Third Edition
2.	The following individuals are elected as directors ofuntil the next annual meeting of this organization or until their earlier resignation, retirement, or removal.
	[List directors individually]